

# P.O. Box 1028 | New York, NY 10185-1028 | (212) 554-3296

March 1, 2010

Mr. James W. Owens CEO, Caterpillar 100 North East Adams Street Peoria, Illinois 61629

Re: Response to Caterpillar's Decision to Stop Doing Business in Iran

Dear Mr. Owens:

Thank you for your letter of February 25<sup>th</sup>.

I appreciate your acknowledgement that Caterpillar has done business in Iran through its foreign subsidiaries, dealers and distributors.

On behalf of United Against Nuclear Iran, please accept my thanks for your personal commitment that Caterpillar will "prohibit its non-us subsidiaries from accepting any orders for Caterpillar machines, engines and new parts where the subsidiary knows that the product would be shipped to Iran."

Please ensure that your subsidiaries, dealers and distributors take diligent steps to adhere to your prohibition.

While Caterpillar may consider its operations in Iran as *de minimis* from the perspective of Caterpillar's global balance sheet, Caterpillar equipment has and continues to play a key role in Iran's economy. The Iranian economy is dominated by the Islamic Revolutionary Guard Corps (IRGC), which sponsors terrorism, suppresses the Iranian people and, in violation of international law, is developing a nuclear weapon.

Based upon your personal commitment to prohibit further Caterpillar business in Iran and per Caterpillar's request, we will take down the UANI billboard near your headquarters in Peoria.

Thank you for your interest in this matter.

Very truly yours,

Ambassador Mark D. Wallace

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# cc: Mary L. Schapiro

Chairwoman, United States Securities Exchange Commission

## Adam J. Szubin

Director, Office of Foreign Assets Control, U.S. Department of the Treasury

#### Duncan L. Niederauer

Chief Executive Officer, New York Stock Exchange

#### W. Frank Blount

Chairman and CEO of JI Ventures, Inc.

#### John R. Brazil

President of Trinity University

## Daniel M. Dickinson

Managing Partner of Thayer | Hidden Creek

## John T. Dillon

Former Chairman and CEO of International Paper

# Eugene V. Fife

Managing Principal of Vawter Capital LLC

## Gail D. Fosler

President and Trustee of The Conference Board, Inc.

# Juan Gallardo

Chairman of Grupo Embotelladoras Unidas S.A. de C.V.

# David R. Goode

Former Chairman, President and CEO of Norfolk Southern Corporation

## Peter A. Magowan

Former President and Managing General Partner of the San Francisco Giants

# William A. Osborn

Chairman and former CEO of Northern Trust Corporation and The Northern Trust Company

## Charles D. Powell

Chairman of Capital Generation Partners, LVMH Services Limited and Magna Holdings

## Susan C. Schwab

Professor, University of Maryland School of Public Policy

## Joshua I. Smith

Chairman and Managing Partner of the Coaching Group, LLC

#### Richard Lacaille

Chief Investment Officer, State Street Global Advisors

#### **Gus Sauter**

Chief Investment Officer, Vanguard Group, Inc.

# Edward B. Rust, Jr.

Chief Executive Officer, State Farm Insurance Companies

#### Bob Doll

Chief Investment Officer, BlackRock Institutional Trust Company, N.A.

#### Seth J. Masters

Chief Executive Officer, Blend Strategies and Chief Investment Officer, AllianceBernstein Defined Contribution Investments (ABDC)

## Douglas J. Peebles

Executive Vice President, Chief Investment Officer and Head of AllianceBernstein Fixed Income

#### Howard B. Schow

Chief Investment Officer, PRIMECAP Management Company

# Frank D. Catrickes

Partner, Senior Vice President, and Portfolio Manager, Wellington Management Company, LLP

## Robert M. Levy

Partner, Chairman, and Chief Investment Officer, Harris Associates L.P.

# William R. Ebsworth

Chief Investment Officer, Fidelity Management & Research

#### Charles F. Pohl

Chief Investment Officer, Dodge & Cox Funds